Company Overview

OCI N.V.

- A leading global producer of natural gas-based chemicals and an engineering & construction contractor
- Re-domiciled from Egypt to The Netherlands through an exchange and tender offer for Egypt-listed OCI S.A.E.
- Employs approximately 75,000 people worldwide

Listing Information

- Began trading on the Euronext Amsterdam on 25 January 2013
- **Market cap:** EUR 7.3 billion as at 28 February 2014
- **Options trading:** Euronext introduced options on OCI N.V. shares as of 13 December 2013
- **Index inclusions:** currently trading as part of the AMX, STOXX Europe 600, Euronext 100 indices
    - To enter AEX Index effective 24 March 2014
- **ADRs:** a level 1 over-the-counter ADR program on the OTCQX International Premier marketplace
- **OCI Partners:** listed 21.7% of the Master Limited Partnership (MLP) on NYSE on 3 October 2013; OCI N.V. owns the remaining 78.3%

<table>
<thead>
<tr>
<th>H1 2013 Revenue Split</th>
<th>H1 2013 Revenue by Geography</th>
<th>H1 2013 EBITDA Split</th>
<th>30 September 2013 Backlog</th>
</tr>
</thead>
</table>

- **H1 2013 Revenue Split**
  - Construction: 56.4%
  - Fertilizer: 43.6%

- **H1 2013 Revenue by Geography**
  - Egypt: 18.0%
  - Europe: 24.5%
  - Other GCC: 2.7%
  - South America: 4.1%
  - Africa: 0.9%
  - North Africa: 1.2%
  - China: 3.3%
  - Other: 3.3%

- **H1 2013 EBITDA Split**
  - Construction: 20.3%
  - Fertilizer: 79.7%

- **30 September 2013 Backlog**
  - USA: 22.3%
  - Egypt: 24.8%
  - UAE: 7.7%
  - Qatar: 3.7%
  - Saudi Arabia: 16.6%
  - Other GCC: 2.7%
  - Other: 2.1%
  - Africa: 2.8%
  - Asia: 2.8%
  - Europe: 12.2%
### Natural Gas-Based Chemicals and Engineering & Construction Contractor

<table>
<thead>
<tr>
<th>Natural Gas Based Chemicals</th>
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<tbody>
<tr>
<td>- Produces nitrogen fertilizers, methanol and other natural gas based products, serving agricultural and industrial customers from the Americas to Asia</td>
</tr>
<tr>
<td>- Production facilities in The Netherlands, USA, Egypt and Algeria</td>
</tr>
<tr>
<td>- Top 5 five global nitrogen-based fertilizer producer with a production capacity of c. 7 million tons per annum (mtpa)</td>
</tr>
<tr>
<td>- Greenfield nitrogen fertilizer facility of up to approximately 2 mtpa under construction in Iowa in the US</td>
</tr>
<tr>
<td>- OCI Beaumont is the largest integrated merchant methanol and ammonia producer in the US</td>
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<tr>
<td>- Plans to build greenfield world scale 1.75 mtpa methanol plant in Texas, the largest methanol production facility in the US</td>
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</table>

<table>
<thead>
<tr>
<th>Construction</th>
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<tbody>
<tr>
<td>- The construction group ranks among the world's top global contractors.</td>
</tr>
<tr>
<td>- Primarily focused on infrastructure, industrial and high-end commercial projects.</td>
</tr>
<tr>
<td>- Present in the Middle East, North Africa, Europe, USA and Central Asia.</td>
</tr>
<tr>
<td>- Backlog of US$ 6.18 billion as at 30 September 2013.</td>
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</tbody>
</table>
## Company History

| 1950 - Present | Construction | Established in the 1950s by Onsi Sawiris as a construction contractor in Egypt. Developed into a leading industry player with a backlog of US$ 6.3 billion as at 30 June 2013 across the Middle East, Asia, USA and Europe. |
| 1996 - 2007 | Cement Build-Up | Started the cement group in the mid-90s, growing production from a single line in Egypt with a capacity of 1.5 mtpa to a top 10 worldwide producer by 2007. Portfolio comprised an emerging market-wide platform of over 35 mtpa spanning 12 countries. |
| 2007 | Cement Divestment | Divested the cement business in 2008 to Lafarge at an EV of US$ 15 billion. The Company distributed US$ 11 billion in cash dividends that year and retained US$ 2 billion which was seed money for fertilizer initiatives. |
| 2008 - Present | Natural Gas Based Products | Purchased EFC, increased its stake in EBIC to 60%, and started greenfield construction in Algeria, paving the way for further growth of its fertilizer arm. Acquired DSM Royal N.V.’s Agro and Melamine businesses in 2010 for €310MM. Acquired and rehabilitated OCI Beaumont in 2011 and listed OCI Partners in October 2013. Started construction on c. 2mtpa production complex in Iowa, USA in November 2012. Now a top five global nitrogen-based fertilizer producer. Announced plans to build greenfield world scale methanol plant in Beaumont, Texas. |
| 2013 | Transformation into OCI N.V. | OCI N.V. lists on the NYSE Euronext Amsterdam and acquires OCI S.A.E. |
### Production Facilities

**OCI Beaumont – MLP (78.3%)**
- USA-based
- Capacity:
  - 265 ktpa of ammonia
  - 730 ktpa of methanol
- Ammonia production began in November 2011
- Methanol production began in July 2012
- Increasing capacity to c. 913 ktpa of methanol and c. 305 ktpa of ammonia, commissioning 2H 2014

**OCI Nitrogen (100%)**
- Netherlands-based
- Capacity:
  - 1.4 mtpa of CAN
  - 350 ktpa of sellable ammonia
  - 250 ktpa of UAN
  - 190 ktpa of melamine

**Egyptian Fertilizers Company (EFC) (100%)**
- Egypt-based
- Capacity:
  - 1.55 mtpa of urea
  - 325 ktpa of UAN

**Natgasoline LLC (100%)**
- USA-based
- Capacity: 1.75 ktpa of methanol
- Commissioning Q4 2016

**Egypt Basic Industries Corp. (EBIC) (60%)**
- Egypt-based
- Capacity: 730 ktpa of ammonia

**Iowa Fertilizer Company (100%)**
- USA-based
- Planned capacity:
  - 185 ktpa of sellable ammonia
  - 250 ktpa of urea
  - 1.5 mtpa of UAN
  - 315 ktpa of DEF
- Commissioning Q4 2015

**Notore Chemical Industries (13.5%)**
- Nigeria-based
- A minority stake in the only fertilizer producer in Nigeria
- Capacity:
  - 500 ktpa of urea
  - 800 ktpa NPK blending unit

**Sorfert Algérie (51%)**
- Algeria-based
- Capacity:
  - 800 ktpa of sellable ammonia
  - 1.26 mtpa of urea
- Commissioned August 2013

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2. UAN will be produced at Fertilizer Group’s discretion subject to market conditions. Product capacities are swing capacities based on the product mix produced.
OCI Partners LP: Company Overview

- OCI’s facility near Beaumont, TX is an integrated methanol and ammonia facility strategically located on the Texas Gulf Coast
  - OCIP priced on 3 October at US$ 18/unit
  - Net proceeds to OCI were US$ 291 million
  - Current market value to OCI is US$ 1.6 billion
  - OCI Beaumont is the largest U.S. merchant methanol producer based on nameplate capacity

- OCI N.V. acquired the Beaumont plant from Eastman Chemical Company in May 2011. Previously the Beaumont plant was owned by Terra Industries and DuPont, and was shut down from 2004 until OCI’s acquisition in 2011

- Following a comprehensive upgrade, methanol and ammonia production commenced in July 2012 and December 2011, respectively

- Partnership is in the early stages of a debottlenecking project, which it expects to complete during the fourth quarter of 2014
  - Increases methanol production capacity by 25% to 912,500 mtpa
  - Increases ammonia production capacity by 15% to 304,775 mtpa

- Methanol production uses natural gas as its primary feedstock, which in turn is the primary cost component

### Facility Overview

<table>
<thead>
<tr>
<th>Product</th>
<th>Current Production Capacity</th>
<th>Production During the Six Months Ended June 30, 2013</th>
<th>Pro forma Production Capacity post-Debottlenecking Project</th>
<th>Product Storage Capacity</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Metric Tons/Day</td>
<td>Metric Tons/Year (1)</td>
<td>Metric Tons</td>
<td>Metric Tons/Day</td>
</tr>
<tr>
<td>Methanol</td>
<td>2,000</td>
<td>730,000</td>
<td>347,400</td>
<td>2,500</td>
</tr>
<tr>
<td>Ammonia</td>
<td>726</td>
<td>264,990</td>
<td>128,900</td>
<td>835</td>
</tr>
</tbody>
</table>

### Key Information

- **Ownership**: 100%
- **Natural Gas Supply**: Volumes contractually secured and pricing based on spot market
- **Distribution**: Direct sales to customers by pipeline and barges
OCI Partners LP: Superior Site with Strong Customer Relationships

**Methanol Customers**

- **Terms**: Jim Jordan Minus
- **Delivery (LTM)**: 2-5 Years / Renewable
- **Payment Terms**: 25-30 Days
- **Key Customers**: Methanex, Koch Methanol

**Ammonia Customers**

- **Terms**: Tampa CFR Minus
- **Delivery (LTM)**: Monthly
- **Payment Terms**: 30 Days
- **Key Customers**: Rentech, Transamonia

**Gas Suppliers**

- **Suppliers**: Kinder Morgan, DCP Midstream
- **Delivery (LTM)**: 100%

Selected Methanol Customers

- Lucite, Methanex, Exxon Mobil, Arkema

Selected Ammonia Customers

- Lucite, Ammonia Pipeline, DuPont

Gas Suppliers

- Air Products, Air Liquide
- Kinder Morgan, DCP Midstream

Selected Methanol Pipelines

-OCI Beaumont, Methanol Storage, Methanol Pipelines

Selected Ammonia Pipelines

- Ammonia, Ammonia Pipeline, Ammonia Storage

Gas Pipelines

- Natural Gas Pipelines, Houston Pipe Line, Kinder Morgan, DCP Midstream, Florida Gas Transmission

Other Pipelines

- Hydrogen Pipeline, Nitrogen Pipeline, Air Products, Air Liquide

Customer Locations

- Methanol Customers: Lucite, Methanex, Exxon Mobil, Arkema
- Ammonia Customers: Rentech, Transamonia
- Gas Suppliers: Kinder Morgan, DCP Midstream

*Source: OCI Partners LP*
Looking Forward: Focus on Growth in All Segments

<table>
<thead>
<tr>
<th>Segment</th>
<th>Growth initiatives</th>
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</table>
| **Chemicals & Fertilizers** | - Total sellable capacity 7.5 mtpa as at end-2013.  
- Addition of c. 4.2 mtpa to total capacity of 11.8 mtpa over next three years:  
  - OCI Beaumont (Texas): debottlenecking, adding 15% capacity to ammonia and c. 25% to methanol;  
  - Iowa Fertilizer Co.: 2 mtpa greenfield facility on schedule to commission in H2 2015;  
  - Natgasoline LLC (Texas): 1.75 mtpa greenfield methanol plant.  
- Cost competitive on global basis:  
  - Early mover advantage in the US, where natural gas prices are amongst the lowest in the world due to shale gas boom;  
  - Presence in the heart of the US market: currently the US imports up to 80% of methanol and up to 40% of ammonia demand;  
  - Existing low-cost production base in Egypt and Algeria. |
| **Construction** | - Consolidated backlog of US$ 6.2 billion as at 30 September 2013  
- Strong start to 2014 with over US$ 900 million in new awards:  
  - Strong growth in key markets including Egypt, Saudi Arabia, Dubai / Abu Dhabi, Qatar and the United States.  
- Continued high infrastructure spending across the MENA region;  
- Positive outlook for construction markets in the US. |
**Chemicals Segment: Ramping-Up Capacity**

- OCI Nitrogen is the second largest CAN producer in Europe and the largest melamine producer in the world.
- OCI Beaumont is the largest integrated ammonia and methanol producer in the US.
- Natgasoline LLC will be the largest methanol production facility in the US.
- World’s largest AS distributor with 1 mtpa from Lanxess and 750 mtpa from DFI (a DSM subsidiary).

**Design Capacities - ktpa**

<table>
<thead>
<tr>
<th>Plant</th>
<th>Country</th>
<th>Gross</th>
<th>Net</th>
<th>Urea</th>
<th>UAN</th>
<th>CAN</th>
<th>Methanol</th>
<th>Melamine</th>
<th>DEF</th>
</tr>
</thead>
<tbody>
<tr>
<td>EFC²</td>
<td>Egypt</td>
<td>800</td>
<td>-</td>
<td>1,550</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>EBIC</td>
<td>Egypt</td>
<td>730</td>
<td>730</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>OCI Nitrogen</td>
<td>Netherlands</td>
<td>1,130</td>
<td>350</td>
<td>500³</td>
<td>250</td>
<td>1,400</td>
<td>2,000</td>
<td>-</td>
<td>190</td>
</tr>
<tr>
<td>Sorfert Algérie</td>
<td>Algeria</td>
<td>1,600</td>
<td>800</td>
<td>1,260</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,060</td>
<td>-</td>
</tr>
<tr>
<td>OCI Beaumont</td>
<td>USA</td>
<td>265</td>
<td>265</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>265</td>
<td>730</td>
<td>-</td>
</tr>
</tbody>
</table>

**Year End 2013**
- 4,525
- 2,145
- 2,810
- 250³
- 1,400
- 6,605
- 730
- 190

**Year End 2014**
- 4,565
- 2,185
- 2,810
- 250³
- 1,400
- 6,645
- 913
- 190

**Iowa Fertilizer Company**
- USA
- 800
- 185
- 250³
- 1,505
- -
- 1,940
- -
- 315

**Year End 2015**
- 5,365
- 2,370
- 3,060
- 1,755
- 1,400
- 8,585
- 913
- 190
- 315

**Year End 2016**
- 5,365
- 2,370
- 3,060
- 1,755
- 1,400
- 8,585
- 2,663
- 190
- 315

- Five production assets in Europe (the Netherlands), the USA, and North Africa (Egypt, Algeria), have a combined sellable capacity of c. 6.6 million metric tons per annum (mtpa) of nitrogen-based fertilizer, increasing to 8.6 mtpa in 2016 with the addition of the Iowa Fertilizer Company and OCI Beaumont’s post-expansion capacity.
- IPO of 21.7% of OCI Partners Limited, OCI Beaumont’s holding company.
- Global in-house distribution network with a strong presence in Europe and strategic joint ventures in Brazil and the USA.

Note: all tonnage is metric, Iowa Fertilizer Company volumes are estimates.

1 Table not adjusted for OCI’s stake in considered plant; ² UAN line constructed to capitalize on seasonal UAN price premiums over urea (swing capacity); ³ Captive capacity; ⁴ Urea sellable capacity increases to 420 ktpa if no Diesel Exhaust Fluid is produced; ⁵ Excludes EFC UAN swing capacity.
Chemicals Organic Growth Initiatives: Iowa Fertilizer Company

- In the heart of the corn belt benefiting from a first mover advantage in the US for greenfield plants – broke ground on 19 November 2012 and scheduled to begin commissioning in Q4 2015.
- Orascom Engineering & Construction is the EPC contractor.
- Total estimated investment cost is approximately US$ 1.8 billion.

- Issued US$ 1.2 billion Midwest Disaster Area tax-exempt bond. The bond was 3x oversubscribed and has an average interest rate of 5.12%.
- The bond issuance is rated BB- by both S&P and Fitch and represents the largest non-investment grade transaction ever sold in the US tax-exempt market.
- Equity of US$ 570 million already in escrow account.

- Construction on site is progressing on schedule.

Ammonia steel structure erection

Ammonia tanks shell rings installation
Chemicals Organic Growth Initiatives: Natgasoline LLC

- Largest Greenfield methanol plant in North America at 5,000 metric tons per day of capacity (c. 1.75 million mt per year).
- Signed license and engineering design agreements with Air Liquide.
- Total estimated investment cost is approximately US$ 1 billion.
- Project will help close the growing 5 million ton deficit in the US market to help make the industry more self-sufficient.
- Located in Beaumont, Texas on a portion of a 514 acre plot of land recently acquired by OCI.
- Commissioning expected in late 2016 with approvals process already underway.

Map of existing facility and new location

The new location in Beaumont, TX
Construction Group

<table>
<thead>
<tr>
<th>Brand</th>
<th>Overview</th>
</tr>
</thead>
</table>
| **ORASCOM** | **Core markets**: Egypt, Algeria, Abu Dhabi and Saudi Arabia.  
**2013 ENR Rankings**: 141 on International Contractors list; 182 on Global Contractors list.  
Leading MENA industrial and infrastructure contractor.  
Key clients include Petrofac, KBR, FLSmidth; key partners include Vinci, Bouygues, Alstom. |
| **CONTRACK** | **Core markets**: USA and territories, the Middle East and Central Asia.  
**2013 ENR Rankings**: 102 on Top 400 Contractors list.  
Preferred US Government contractor for the last 10 years in Central Asia and MENA.  
Constructing SIDRA Medical Center, world’s largest hospital, in Qatar.  
Key clients include US Army Corps of Engineers, Qatari Foundation; key partners include Grupo OHL. |
| **WEIZT** | **Core markets**: USA.  
**2013 ENR Rankings**: 65 on Top 400 Contractors list.  
Top 50 US contractor present in 12 states; largest contractor in the state of Iowa.  
Key clients include AVIVA, Prudential, AT&T, and Wells Fargo. |
| **BESIX** | **Core markets**: Europe, Middle East and North Africa.  
**2013 ENR Rankings**: 63 on International Contractors list; 104 on Global Contractors list.  
Leading infrastructure and high-end commercial contractor with more than 100 years of contracting experience.  
Constructed Burj Khalifa, the world’s tallest building, and Maastoren, the tallest building in The Netherlands.  
Key clients include Siemens, Qatar Petroleum, Samsung, and ProRail. |

- Consolidated construction backlog of US$ 6.18 billion as at 30 September 2013
- Diversified geographic presence with a wide range of core competencies
- Access to both emerging and mature markets
- Growth opportunities in Africa and Eastern Europe

**Brand Overview**
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The Company's backlog or orderbook is based on management's estimates of awarded, signed and ongoing contracts which have not yet completed, and serves as an indication of total size of contracts to be executed.
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